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| Archery Victoria | | | | | | | |
|------------------|-------------|-----------------|-----|--|--|--|--|
| Title: | AV Meeting | S | | | | | |
| Subject: | Minutes | | | | | | |
| Author: | AV Secretar | y – Irene Norma | in | | | | |
| Date: | 19/12/12 | Replaces: | New | | | | |
| Number: | 950 | Pages: | 15 | | | | |

Archery Victoria Board Meeting Held at 50 Campbell Street, Crib Point, VIC, 3919 Wednesday 19 December 2012.

| 950.1. 948.2. | Meeting Ope | oens The President declared the meeting open at 1935h. | | | | | | | |
|------------------|-------------|--|-----|---|--|--|--|--|--|
| 5-10121 | Attendees | Peter Nelson-Furnell Dawn Nelson Furnell Irene Norman Paul Bowen Trevor Filmer | . , | President Vice-President Secretary Chief Financial Officer Chief Executive Officer (ex-officio) | | | | | |
| 950.3. | Apologies | Nil | | | | | | | |

950.4. Declaration of Proxies

No proxies were declared.

950.5. Declaration Of Pecuniary Interests

Irene Norman declared a pecuniary interest as Director of Arrows Plus.

948.6.1 Minutes from Previous Meeting

The minutes of the Archery Victoria Board Meeting dated 16 November 2012 were discussed and a number of amendments were made to the draft minutes previously circulated. These included correction of the outcome of discussions on Recreational Membership and the decision to issue a President's Christmas message. MOVED Paul Bowen, SECONDED Peter Nelson-Furnell that the minutes of this meeting as amended be accepted.

CARRIED

950.7. Business Arising From Previous Minutes

Actions outstanding from the previous meetings are detailed in Annex A to these minutes. Updates have been annotated as required. Completed actions from previous meetings have been deleted and archived.

950.8. Business Conducted by Email Since the Last Meeting

Nil

950.9. Reports

950.9.1 **CEO Report.** The CEO provides monthly reports to the AV Board and all reports since the last Board meeting have been received by all Board members.

950.9.2 **Financial Reports.** The CEO provides monthly financial reports to the AV Board and all reports since the last Board meeting have been received by all Board members. The Board sought clarification on a number of items in the Financial Statements and these were provided by the CEO

| ltem Number | ltem | Meeting Date | | Action Officer | Target Date |
|----------------|-----------------|-----------------|---|-------------------|----------------|
| 950.9.2. | Delegations and | | was requested to have signatories changed on the | CEO | 30/1/13 |
| | Approvals | | AV Bank Accounts. Signatories to include The President, Secretary, Treasurer and CEO | | |

The CEO was requested to provide the Board, on a monthly basis with copies of the Bank Statements for all AV accounts.

| ltem Number | ltem | Meeting Date | | | Target Date |
|----------------|------------------------------|-----------------|--|-----|----------------|
| 950.9.2. | Copies of Bank Statements | 19/12/12 | CEO to provide copies of bank statements to the Board on a monthly basis | CEO | ongoing |

950.9.3 **Board Mentor Reports.** It was agreed that Board Members would provide Board Mentor Reports prior to each Board Meeting to ensure that the issues raised by clubs and actions which needed to be taken as a result were highlighted to all Board members. Board Mentor Reports to be circulated before the February 2013 Board Meeting and before each meeting thereafter.

| ltem Number | Item | Meeting Date | | Action Officer | Target Date |
|----------------|-------------------------|-----------------|--|-------------------|----------------|
| 950.9.3. | Board Mentor Reports | | All Board Members to circulate Board Mentor Reports from Feb 13 meeting onwards | All | ongoing |

MOVED Irene Norman, **SECONDED** Paul Bowen that the Reports be accepted.

CARRIED

950.10. General Business

950.10.1 **Consent Agenda**. The Secretary outlined the concept of a Consent Agenda to help streamline AV Board Meetings. The concept was agreed in principle. The Secretary was tasked with further development of this concept with a view to having a consent agenda running by the Apr 13 meeting.

| ltem Number | Item | Meeting Date | | Action Officer | Target Date |
|----------------|-------------------|-----------------|--|-------------------|----------------|
| 950.10.1. | Consent Agenda | 19/12/12 | Secretary to further develop the consent agenda concept in relation to AV Board Meetings | Secretary | Apr 13 |

950.10.2

SRV Funding Reports. The requirements of the SRV Funding reports were circulated prior to the meeting. Board Members were asked to provide feedback to the CEO prior to the end of December in order for the SRV timeline for submission of the next report to be met.

| ltem Number | ltem | Meeting Date | | Target Date |
|----------------|------------------------|-----------------|---|----------------|
| 950.10.2. | SRV Funding Reports | 19/12/12 | All Board Member to provide feedback on the SRV Reports to the CEO before the end of Dec 12 | 28/12/12 |

- 950.10.3 **AA Relationship Report.** The CFO outlined the content of his recent discussions with CEO AA. Some general feedback was provided on the things AV could do to improve communication between AV and AA. The CFO advised that he had discussed the concept of Recreational Memberships with CEO AA who in turn had advised that AA was not actively pursuing this issue and if AV wanted to pursue it then it would need to garner support from the other RGBs before progressing for consideration by the AA Board. The Board agreed that it was useful to get this type of feedback from AA and that discussions of this nature should continue on an opportunity basis.
- 950.10.4 **AA Policy Changes**. It was noted by the Board that there had been a number of AA Policy Changes including changes to classifications and changes to State team representation at the Nationals. CEO was asked to clarify the changes and update AV documentation asap.

| ltem Number | ltem | Meeting Date | Actions Taken | Action Officer | Target Date |
|----------------|----------------------|-----------------|---|-------------------|----------------|
| 950.10.4. | AA Policy Changes | | CEO to clarify changes and make amendments to AV documentation asap | CEO | 30/1/13 |

950.11. Meeting Closes. The President declared the meeting closed at 2315h

BOARD MEETING ACTION ITEMS OPEN ITEMS

| ltem | Item | Action | Meeting | Actions Taken | Status | Date |
|----------|--------------------------------------|---------|----------|--|------------|-----------|
| Number | | Officer | Date | | | Completed |
| 932.11.7 | Organise red armbands for the judges | CEO | 22/7/11 | Red arm bands to be investigated for shooting judges who are unable to shoot in judges shirts | Continuing | |
| | | | 27/4/12 | Trevor to provide update of progress | | |
| | | | 1/6/12 | CEO advised that he was having difficulty getting the armbands sewn. CEO to pass armbands to IN for sewing. Due Date 1 Jul 12 | | |
| | | | 31/8/12 | Action still continuing – IN to chase CEO to finalise | | |
| | | CEO | 19/12/12 | CEO to send design file to Secretary | | |

| 940.6.12 | PN-F and TF to define the coaching system | PN-F, TF | 9/12/11 | PN-F and TF to meet to review the OzBow coaching scheme | Continuing | |
|----------|--|----------|-------------------|--|------------|--|
| | | | 19/2/12 | Meeting held, Archers Timeline discussed. Some modifications to timeline chart proposed. | | |
| | | | 27/4/12 | Action: Discussions re AV Coaching Hierarchy and duty statements to be undertaken between P N-F and CEO Due Date: 18 May 2012 | | |
| | | | 1/6/12 31/8/12 | Action: Board Members to provide comments to Peter N-F Due Date: 18 May 2012 Discussions have been held between P N-F and CEO on the coaching hierarchy and a new timeline has been drafted. Email comments were provided by Board members to inform the outcome. Action: Coaching hierarchy to be reviewed as part of Strategic Planning for 2012/13. Further discussions on the coaching program were had at this Board meeting. It was felt that we should concentrate on Level 2 coaching activity first – as well as supporting Level 1. | | |
| | | DN-F | 19/12/13 | Before seeking to appoint any HPCs, direction is to be sought from AA on the future direction of coaching at the national level. The Board felt that following the model that AA develops may be useful. DN-F to talk to Lucy in the first instance.Action: DN-F to discuss coaching hierarchy with AA Further discussion determined that this item would be held in abeyance until the direction as received from AA following the appointment of the new National Coach. | | |

| 940.6.13 | SDO and CEO to tidy up schools program | SDO, CEO | 9/12/11 | Schools program is worthwhile but will never gain AV members as it operates outside AV. Efforts are being put into supplying merchandise to schools which may be better used elsewhere. | Continuing | |
|----------|--|----------|----------|---|------------|--|
| | | | | Action: Merchandising to be transferred to archery businesses as soon as practical, no further equipment to be ordered by AV. | | |
| | | | | Action: Schools program to be converted to a form which does not rely on SDO/CEO effort to sustain it. SDO to scale down involvement. | | |
| | | | 27/4/12 | TF to outline outcome | | |
| | | | 1/6/12 | Schools program is part of our funding submissions and needs to continue, however, it should not continue with any significant AV resources. Outsourcing of this program to archery businesses is the preferred model. IN offered to assist TF to complete this activity. | | |
| | | | | Actions: | | |
| | | | | TF to complete all actions above asap. IN to assist with finalising the program. | | |
| | | | 31/8/12 | Due to the absence of the CEO at the World Archery Field Championships, no action has been taken on this item. Deferred to the next meeting. IN advised that CEO had drafted an outline of the | | |
| | | | 16/11/12 | schools program. Further work will be undertaken to finalise the schools program. Target date for completion is end Mar 13. | | |

| 940.6.16 | Ensure that all team managers have Working With Children Certificates | SDO | 9/12/11 | WWCC confirmed as required for all team managers at Youth Nationals. | Continuing |
|----------|---|-----|----------|--|------------|
| | | 650 | 27/4/12 | Action: | |
| | | CEO | | CEO to create a new policy and procedure document to cover all events where a Team Manager is required. Due 30/6/12. | |
| | | CEO | 31/8/12 | Action: | |
| | | | | Due to the absence of the CEO the policy and procedure document has been deferred to the next meeting. The meeting was reminded that all committee members at clubs also need to have a WWCC. CEO to remind all clubs of this requirement in upcoming AV News Updates. | |
| | | | 19/12/12 | All clubs were reminded of requirements. Secretary raised the issue of recognition of Police Officers and Teachers as being exempt from WWCC. The legislation allows this exemption subject to each organisation confirming that they do not require additional checks to be done. MOVED Irene Norman SECONDED Paul Bowen that AV recognise active Police Officers and current Victorian Teachers as being exempt from additional WWCC checks (subject to appropriate documentation being provided on currency of employment.) CARRIED Action: | |
| | | | | CEO to include the result of this motion into document 0241 - the AV policy document on WWCC. | |

| 942.11.4 | Draft Strategic Plan 2012 - | Irene | 27/4/12 | Draft Strategic Plan 2012 – 2016 and supporting | Continuing | |
|----------|-----------------------------|--------|----------|--|------------|--|
| | 2016 | Norman | | documentation to be presented to the Board for | _ | |
| | | | | discussion prior to seeking comments from | | |
| | | | | stakeholders | | |
| | | | | Due Date: 25 May 12 (if possible) | | |
| | | | 1/6/12 | IN advised that this is still to be completed | | |
| | | | 31/8/12 | The Forward Planning meeting to be held in conjunction with the AV AGM 2012 will set the scene for drafting a new strategic plan | | |
| | | | | Action: | | |
| | | | | Forward planning meeting to be held after the AV AGM | | |
| | | | 16/11/12 | Forward planning meeting was held after the AV | | |
| | | | 16/11/12 | AGM. A draft of the outcomes was submitted to | | |
| | | | | Board meeting and agreed. The outcomes to be | | |
| | | | | published on the website. Based on the outcomes | | |
| | | | | of the planning meeting, Secretary to draft a | | |
| | | | | strategic plan for consideration by the Board in the | | |
| | | | | February 2013 meeting. Following the meeting the | | |
| | | | | draft plan will be circulated for club comment. | | |
| | | | | Plan to be put into place by end Jun 13. | | |

| 944.12.1 | Purchase of Projector for Coaching Sessions | CEO | 1/6/12 | The CEO to include in the 2012/13 budget under the Training section. Due Date 1 July 12 | Continuing | |
|----------|--|-----------|----------|--|------------|--|
| | | | | CEO to provide quotes for purchase of a projector for Board approval.Due Date 1 August 12 | | |
| | | | 31/8/12 | In the absence of the CEO this item was deferred to the next meeting. | | |
| | | | 19/12/12 | Following discussion it was MOVED Paul Bowen SECONDED Irene Norman that an amount not to exceed \$1,000 be approved for the purchase of an appropriate projector. CARRIED | | |
| 944.12.3 | Full time CEO Proposal | CEO | 1/6/12 | Board requested summary feedback on forums and committee meetings attended by the CEO so that it could understand the learning and benefits gained. Due Date: Ongoing | Continuing | |
| | | Board | | The Board is to review the entire CEO role and put in place clear roles and KPI's as part of the increase in hours. CEO to draft a new performance agreement, duty statement and contract for submission to the Secretary prior to the next Board Meeting. Due Date 27/7/12 | | |
| | | Secretary | 31/8/12 | Secretary advised that the CEO had provided a revised duty statement and a copy of the previous contract. A draft performance agreement was yet to be received. IN apologised that this item had not been finalised. Action to continue. Due Date 30 Sep 12 | | |
| | | | 16/11/12 | Draft contract circulated and will be finalised for review by the Board. | | |

| 944.12.4 | Archery Session | | Training | CEO | 1/6/12 | The CEO to complete training materials for the Archery Coach Training Sessions and schedule these sessions. Due Date 1/9/12 | Continuing | |
|----------|--------------------|---------|----------|-----------|----------|--|------------|--|
| | | | | CEO | | CEO to draft new duty statements for the HPCs in line with Board guidance. Due Date 1/10/12 | | |
| | | | | Board | | Board to appoint HPCs once training completed Due Date 1/1/13 | | |
| | | | | | 31/8/12 | CEO advised prior to the meeting that he had completed a first draft of the training materials for the Coach Training Sessions. These will be circulated shortly. Board requested that CEO obtain endorsement from AA before putting these training materials in place. | | |
| | | | | | | Action: | | |
| | | | | CEO | | CEO to get endorsement of new training materials from AA. Due Date 30/9/12. | | |
| | | | | | 19/12/12 | CEO advised that due to other priorities this task was not yet complete. Board requested CEO to complete this task to allow review of the materials by the Board with the view to them being submitted to AA by the end of March 2013. | | |
| 948.9.1 | Board | Meeting | Standing | Secretary | 16/11/12 | Secretary to draft discussion paper on standing items | Continuing | |
| | Items | | | | 19/12/12 | for Board meetings – Due date Jan 13 Meeting Secretary proposal re consent agenda proposed at | | |
| | | | | | | this meeting meets this requirement. NFA | | |
| | | | | CEO | | CEO to draft a Board meeting calendar with those | | |
| | | | | | | regular items which should be included in each month | | |
| | | | | | | by month meeting – Due date Jan 13 Meeting | | |

| | r | | | | |
|-----------|-------------------------------------|------------------|----------|---|------------|
| 948.10.1 | 2013 AV Calendar | CEO | 16/11/12 | CEO to revamp the 2013 Calendar and Calendar Guidance documents in line with meeting decisions. Revised calendar and guidelines to be circulated to the Board asap. Calendar to them be circulated to clubs for nomination of events and comment. Due date 28/12/12 CEO presented additional information to the Board on the 2013 Calendar in line with discussions at the previous Board Meeting. CEO advised that most tournaments had been filled and that this item was on target for completion by 28/12/12. | Continuing |
| | | | | Board Mentors & CEO to ensure support is provided to clubs running tournaments. | |
| 948.12.7 | Vacant Board Positions | CEO | 16/11/12 | CEO to prepare documentation for vacant Board positions for consideration by the Board – Due date 10/12/12 | Continuing |
| | | | 19/12/12 | CEO to advertise Board positions – Due date 12/12/12 CEO advised that positions had been advertised. Information will be provided to the Board after the closing date. | |
| 948.12.9 | Recreational Membership | Secretary | 16/11/12 | Secretary to allocation discussion time in a future meeting (Apr 13) | Continuing |
| 948.12.11 | Coaching Training Reviews | Secretary CEO | 16/11/12 | Secretary to undertake peer review for Level 0 coaching – Due Date Jul 13 | Continuing |
| | | | | CEO to organise for peer and participant review of Level 1 & 2 coaching – Due Date Jul 13 | |
| 950.9.2 | Financial Delegations and Approvals | CEO | 19/12/12 | CEO to organise for change of bank account signatories by end Jan 13 | New Item |
| 950.9.2 | Copies of Bank Statements | CEO | 19/12/12 | CEO to provide copies of bank statements to the Board on a monthly basis | New Item |
| 950.9.3 | Board Mentor Reports | CEO | 19/12/12 | All Board Members to circulate Board Mentor Reports from Feb 13 meeting onwards | New Item |

| 950.10.1 | Consent Agenda | Secretary | 19/12/12 | Secretary to further develop the consent agenda | New Item | |
|----------|---------------------|-----------|----------|---|----------|--|
| | | | | concept for AV Board Meetings for implementation at | | |
| | | | | the Apr 13 meeting | | |
| 950.10.2 | SRV Funding Reports | All Board | 19/12/12 | All Board Members to provide feedback on the SRV | New Item | |
| | | Members | | Reports to the CEO before the end of Dec 12 | | |
| 940.10.4 | AA Policy Changes | CEO | 19/12/12 | CEO to clarify recent AA policy changes and make | New Item | |
| | | | | amendments to AV documentation asap | | |

| Item | Item | Action | Meeting | Actions Taken | Status | Date |
|----------|---|---------|----------|--|-----------|-----------|
| Number | | Officer | Date | | | Completed |
| 942.11.9 | Grant Funding Submissions Due May 2012 | CEO | 27/4/12 | CEO to prepare grant submissions for review by the Board Due Date: 25 May 2012 | Completed | 19/12/12 |
| | | | 1/6/12 | Grant submissions were provided to the Board and IN attended presentation to SRV. We are still awaiting decision from SRV on success or otherwise of the funding. | | |
| | | | 31/8/12 | AV was successful in gaining grants to all the bids submitted. CEO has circulated a summary of bids and required outcomes to the Board. | | |
| | | | | Action: | | |
| | | CEO | | CEO to develop a draft Action Plan for achieving the outcomes required from the grants. Action Plan is to be submitted to the Board and agreed prior to implementation. | | |
| | | | 19/12/12 | All actions relating to the May grant submissions have been completed. This item will be monitored via regular CEO reports. NFA on this item at this time. | | |
| 946.12.2 | Female State Uniform – Shirts | DN-F | 31/8/12 | DN-F to form a committee to review the Female State Uniform Shirts. Due Date 1/10/12 | Completed | 19/12/12 |
| | | | 19/12/12 | DN-F confirmed that a decision had been made on the Female State Uniform Shirts and all arrangements were now in place. NFA required. | | |

BOARD MEETING ACTION ITEMS ITEMS CONFIRMED COMPLETED THIS MEETING

| ltem Number | Item | Action Officer | Meeting Date | Actions Taken | Status | Date Completed |
|----------------|--|-------------------|-----------------|---|-----------|-------------------|
| 942.11.9 | Grant Funding Submissions Due May 2012 | CEO | 27/4/12 | CEO to prepare grant submissions for review by the Board Due Date: 25 May 2012 | Completed | 19/12/12 |
| | | | 1/6/12 | Grant submissions were provided to the Board and IN attended presentation to SRV. We are still awaiting decision from SRV on success or otherwise of the funding. | | |
| | | | 31/8/12 | AV was successful in gaining grants to all the bids submitted. CEO has circulated a summary of bids and required outcomes to the Board. | | |
| | | | | Action: | | |
| | | CEO | | CEO to develop a draft Action Plan for achieving the outcomes required from the grants. Action Plan is to be submitted to the Board and agreed prior to implementation. | | |
| | | | 19/12/12 | All actions relating to the May grant submissions have been completed. This item will be monitored via regular CEO reports. NFA on this item at this time. | | |
| 946.12.3 | Presentation of Membership Cards at Tournaments | CEO | 31/8/12 | CEO to advise all clubs that AA membership cards are required to be presented to judges at all tournaments. CEO to check that this requirement is part of the on-line tournament entry process. Due Date 1/10/12 | Completed | 19/12/12 |
| | | | 19/12/12 | CEO confirmed that this information had been included in the on-line tournament entry process. NFA required | | |

| ltem Number | ltem | Action Officer | Meeting Date | Actions Taken | Status | Date Completed |
|----------------|---|-------------------|-----------------|--|-----------|-------------------|
| 942.11.9 | Grant Funding Submissions Due May 2012 | CEO | 27/4/12 | CEO to prepare grant submissions for review by the Board Due Date: 25 May 2012 | Completed | 19/12/12 |
| | | | 1/6/12 | Grant submissions were provided to the Board and IN attended presentation to SRV. We are still awaiting decision from SRV on success or otherwise of the funding. | | |
| | | | 31/8/12 | AV was successful in gaining grants to all the bids submitted. CEO has circulated a summary of bids and required outcomes to the Board. | | |
| | | | | Action: | | |
| | | CEO | | CEO to develop a draft Action Plan for achieving the outcomes required from the grants. Action Plan is to be submitted to the Board and agreed prior to implementation. | | |
| | | | 19/12/12 | All actions relating to the May grant submissions have been completed. This item will be monitored via regular CEO reports. NFA on this item at this time. | | |
| 948.12.10 | Judge Training | PNF & DNF | 16/11/12 | PNF DNF to liaise with Judges Co-ordinator to set up Judge Training – Due Date 19/12/12 | Completed | |
| | | | | CEO to finalise dates for Judge Training in 2013 and include in AV Calendar – Due Date 19/12/12 | | |
| | | | 19/12/12 | Dates for training have been finalised and included in AV Calendar | | |